

AGILE TRANSPORTATION FOR THE 21ST CENTURY



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USTRANSCOM TCJ5-SC
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PERCEIVED MILITARY NEED

(What is the Problem?)

- **Strategic Planning for the DTS**
 - Reduction in number of airframes (phase out of 240+ C141s - replaced by 120 C17s) will increasingly stress DTS management capabilities
 - USTRANSCOM currently relies on inefficient processes to support mode determination, optimization and coordination with CINCs, Services, Components
- **These processes would be improved by:**
 - A transportation request process which determines requirements based on objective, time-based delivery criteria *rather than relying on a customer's stated preference for air transportation*
 - Assignment to sealift of all movement requirements which are qualified for sealift will automatically increase utilization of scarce airlift assets for true *mission critical* requirements



AT2000 OVERVIEW

- **AT2000 will enable the DTS to more effectively and rapidly respond to 21st Century force projection requirements**
 - **Four year, \$45M Advanced Concept Technology Demo**
 - **By 2006, AT2000 will enable the planner to determine, within four hours, the best transportation plan for a supported CINC's contingency**
 - **AT2000 efficiencies will lead to \$40M per year DTS cost avoidance for the four Services**

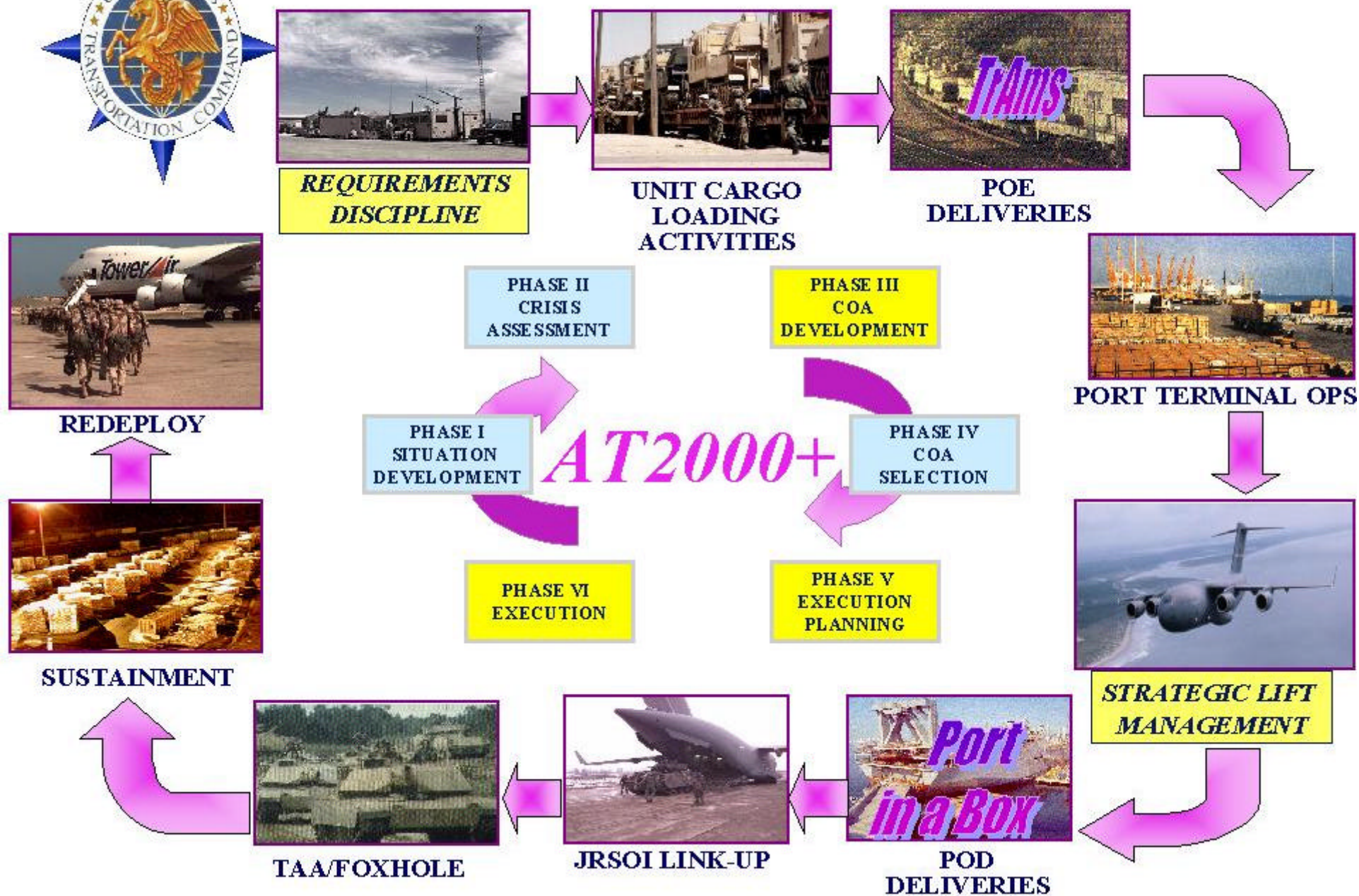


AT2000 FOCUS

- **USTRANSCOM ACTD**
 - **Functional Focus**
 - **DTS decision support tools for peacetime & contingencies**
 - **Improved responsiveness and effectiveness**
 - **Cost avoidance**
 - **Technology Focus**
 - **Collaborative environments for DTS requirements**
 - **Scheduling & asset management**
 - **DTS visualization**
- **Targeted for GTN 21 / DTS C² systems**



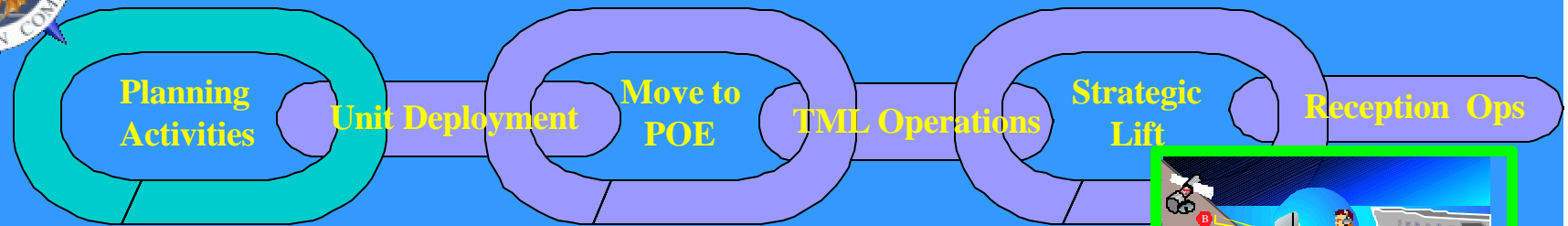
AT2000+ Improves Force Projection





AT2000 TECHNOLOGY

Supply Chain Management Focus



Planning Activities

Unit Activities

Movement to POEs

POE Terminal Ops

Strategic Lift

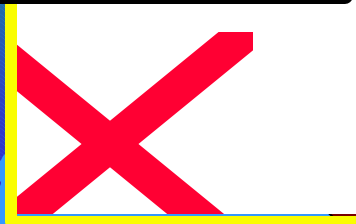
POD Terminal Op

Movement to Marshalling
Area/Tactical Assembly Area

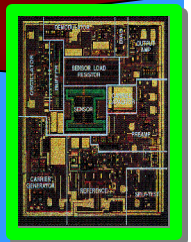
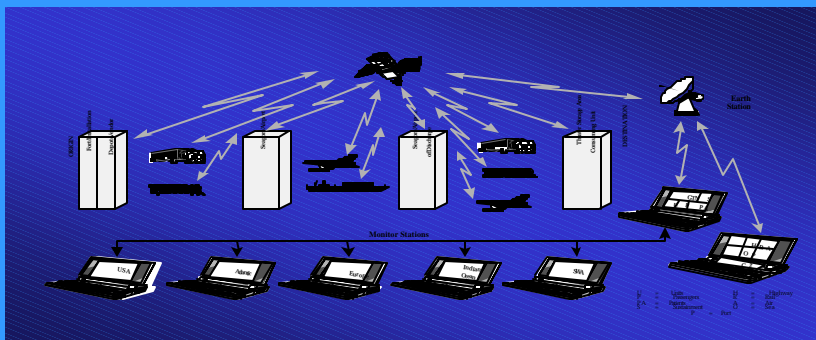
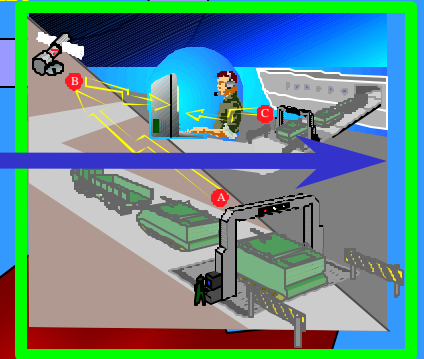
Preparation for Combat

Combat

Technology



Emerging, robust,
commercially viable
technology





AT2000 TECHNOLOGY FOCUS

➤ Area A1: DTS Requirements Capture

- Collaborative environment for sharing requirements and demand/fill status:
 - Address total DTS requirements
 - Force Projection Requirements (TPFDDs, etc)
 - Routine Title 10

➤ Area A2: Mode Determination and Asset Scheduling

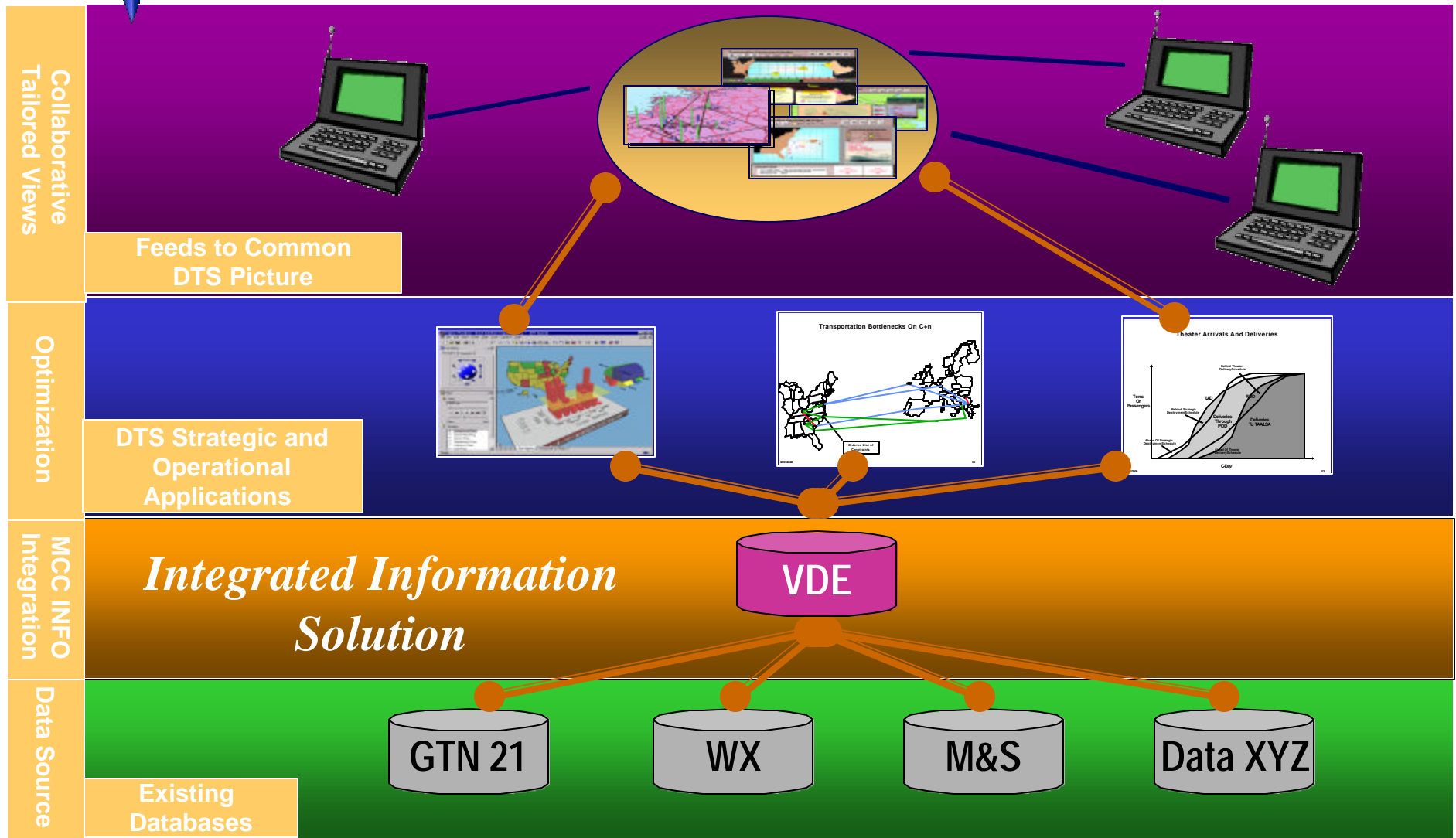
- Supply chain management approach to improve responsiveness and reduce cost of DTS operations
- Decision support tools to view, allocate and monitor scheduled and in-transit shipments

➤ Area A3: DTS Situational Awareness

- Web-based query services to support ad-hoc and aggregated queries at all levels
- Common Force Projection Picture
- Visibility of force structure, load availability, in-repair and in-use status of air and sea assets



AT2000 INTEGRATED VISION





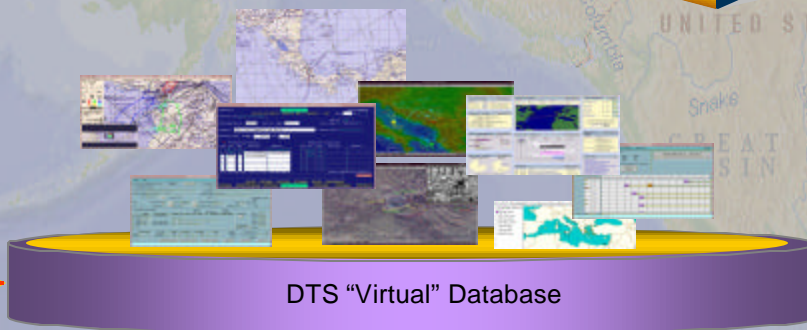
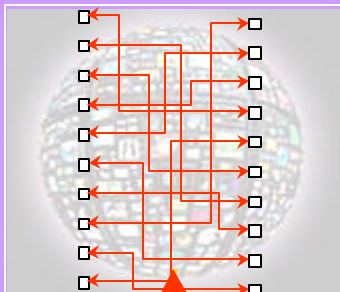
AT2000: Mode Determination Broker (MDB)

DTS Analysis

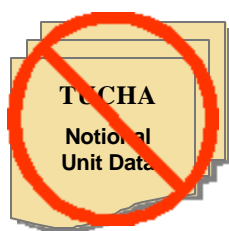
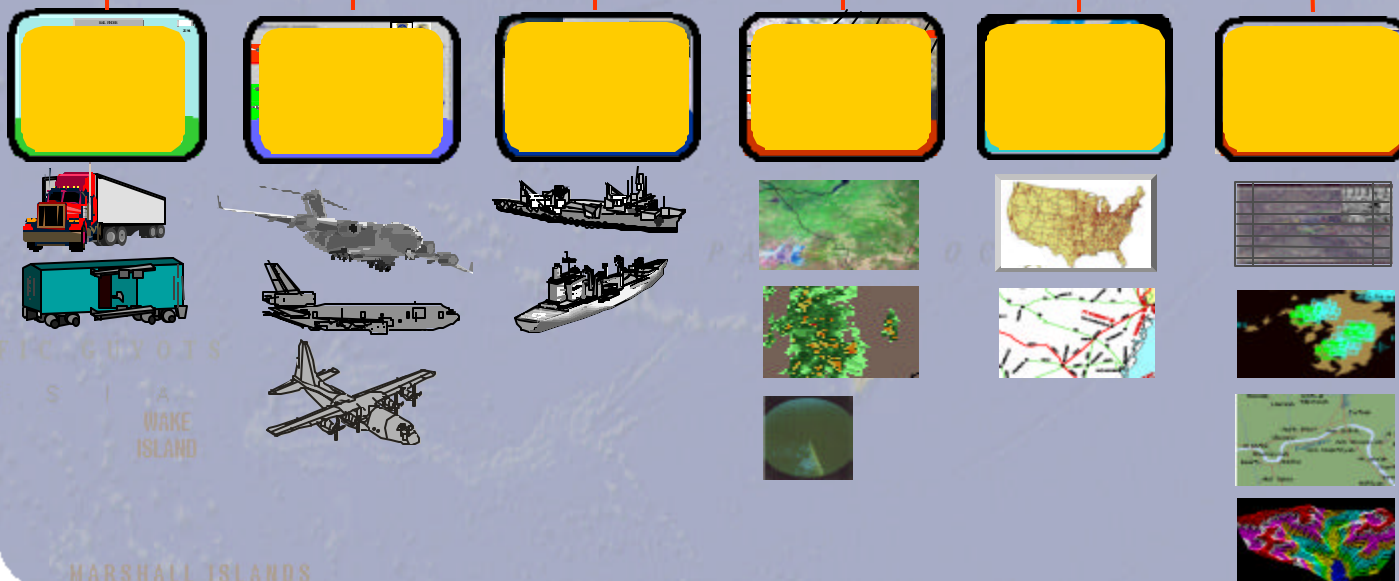
"What if"
prediction



MCC - MDB



Mode Determination
Aggregation Solutions
Cost Benefit





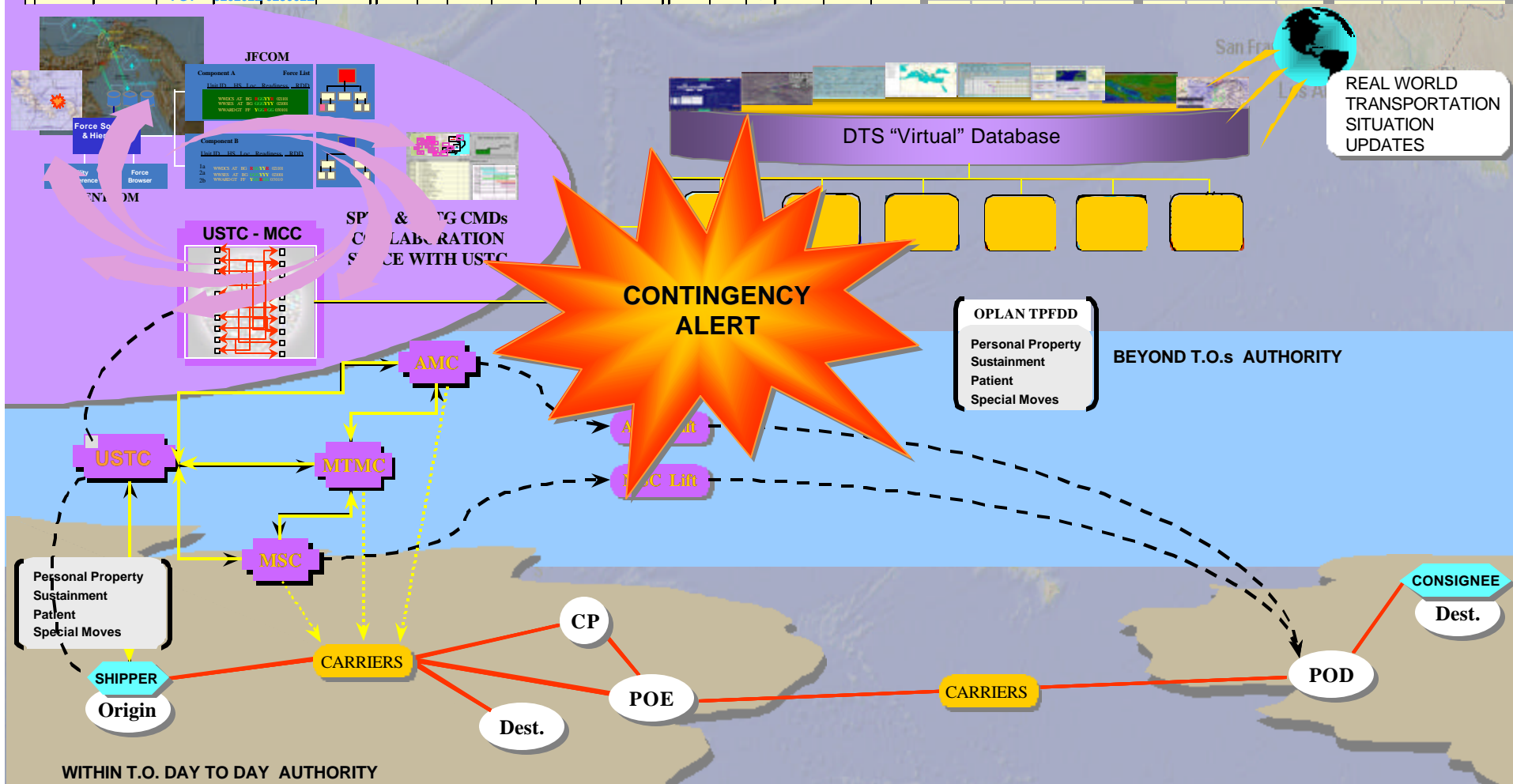
AT2000: Concept Vision

US TRANSCOM

Strategic Lift

JRSOI

Mission: Peacekeeping - PQZ					Force Specification:					Force Specification:					SOUTHCANAL FLTS					GULF COAST VESSELS												
		Op_Area	S-DTG	E-DTG		ULN	HS	RDD	Dest	CurLoc	RdStat	RLD	UIC	HS	RDD	CurLoc	RdStat	RLD	Mode	POE	POD	ALD	EAD	Type	ID	ETD	ETA	ATD	Type	ID	ATA	
Objective 1:																			Air	UJ	GGR	012002Z	012302Z	C-141	XX12c	012002Z	012302Z	012302Z	Trk	A14	012302Z	
		Task 1:																	Air	UJ	GGR	012002Z	012302Z									
		GGF	020102Z	023002Z		XDEBP	010902Z	UJ	TJT	GGGGG	012302Z	WSERF	DFT	*	UJN	GGGGG	012302Z		Air	UJ	GGR	012002Z	012302Z	C-17	BVF2	012002Z	012302Z	012302Z	Trk	A77	012302Z	
						XDECP	010902Z	UJ	TJT	GGGGG	012302Z	WSERF	DFT	*	PPT	GGGGG	012302Z		Air	UJ	GGR	012002Z	012302Z	C-17	BVF4	012002Z	012302Z	012302Z	Trk	A23	012302Z	
						XDEDF	010902Z	UJ	TJT	GGGGG	012302Z	WSERF	DFT	*	UJN	GGGGG	012302Z		Air	UU	GGA	011002Z	012302Z	C 5A	BVF-101	01002Z	012302Z	012302Z	Trk	A77	012302Z	
		Task 2:																														
		FGT	020202Z	023002Z		XDEBC	010902Z	UJ	TJT	GGGGG	012302Z	WSERF	DFT	*	UJN	GGGGG	012302Z		Sea	UUQ	GGA	011002Z	012302Z	LMSR	SS-1	011002Z	012302Z					
																			Sea	UUQ	GGA	011002Z	012302Z	LMSR	SS-1	011002Z	012302Z					
																			Sea	UUQ	GGA	011002Z	012302Z									





USTRANSCOM

MANAGEMENT OF THE DTS

- **Strategic Planning (USTRANSCOM)**
 - Mode determination and optimization for strategic lift determined by objective, time-based delivery criteria
 - Assignment to sealift of all movement requirements which are qualified for sealift will automatically increase utilization of scarce airlift assets for true mission critical requirements
 - Coordination and strategic plan repair
- **Operational Planning (Transportation Component Commands)**
 - Plan for missions, ships sailing
 - Subject to DTS strategic operating plan
- **Tactical Planning and Execution (Scheduling) (Installations)**
 - DTS units: specific crew names, tail numbers, AIT, etc.



SPENDING PROFILE

	<i>FY02</i>	<i>FY03</i>	<i>FY04</i>	<i>FY05</i>	
Collab. Data Gathering	2.50	4.70	5.50	3.50	36.07%
Scheduling/Decis.Spt	0.90	2.70	3.00	2.00	19.15%
DTS Visualization	0.25	0.75	0.75	0.75	5.57%
System Support	0.50	1.50	1.25	1.75	11.14%
Program Management	0.50	1.00	1.00	1.00	7.80%
Integ/Demo/Trans	0.25	1.00	2.00	5.85	20.27%
Total (\$M)	4.90	11.65	13.50	14.85	44.90



FUNDING PROFILE

	<i>FY02</i>	<i>FY03</i>	<i>FY04</i>	<i>FY05</i>	
DUSD (AS&C)	2.72	2.72	2.72	0.80	19.96%
AITS JPO	2.00	2.00	2.00	2.00	17.82%
DUSD (AP)	0.77	0.77	0.77	0.77	6.86%
USAF	3.59	3.59	3.59	3.59	31.98%
USA	1.38	1.38	1.38	1.38	12.29%
USN	0.75	0.75	0.75	0.75	6.68%
USMC	0.50	0.50	0.50	0.50	4.45%
Total (\$M)	11.71	11.71	11.71	9.79	44.90



APPORTIONED FUNDING

- **Based on FY01 TWCF revenues**
 - USAF =58%, USA =22%, USN =12% , USMC =8%
- **Total \$44.9M Required**
 - Less \$8.98M from DUSD (AS&C)(20%)
 - Less \$8M from AITS JPO
 - Less \$4.4M from DUSD (Agile Port - CCDoTT)
- **Remaining \$24.84M Required from Services**
 - USAF (58%) = \$10.35M
 - AMC = \$4.0M
 - USA (22%) = \$5.5M
 - USN (12%) = \$3M
 - USMC (8%) = \$2M



COST AVOIDANCE

\$40.0M ANNUALLY

Based on FY01 TWCF budgets, this estimate assumes a very conservative savings of 7%, which has been extrapolated from improved resource utilization based on results demonstrated by similar IT efforts in commercial transportation.

Apportioned to Services

USAF	USA	USN	USMC
\$24.2M	\$9.3M	\$4.7M	\$1.8M



BACKUPS

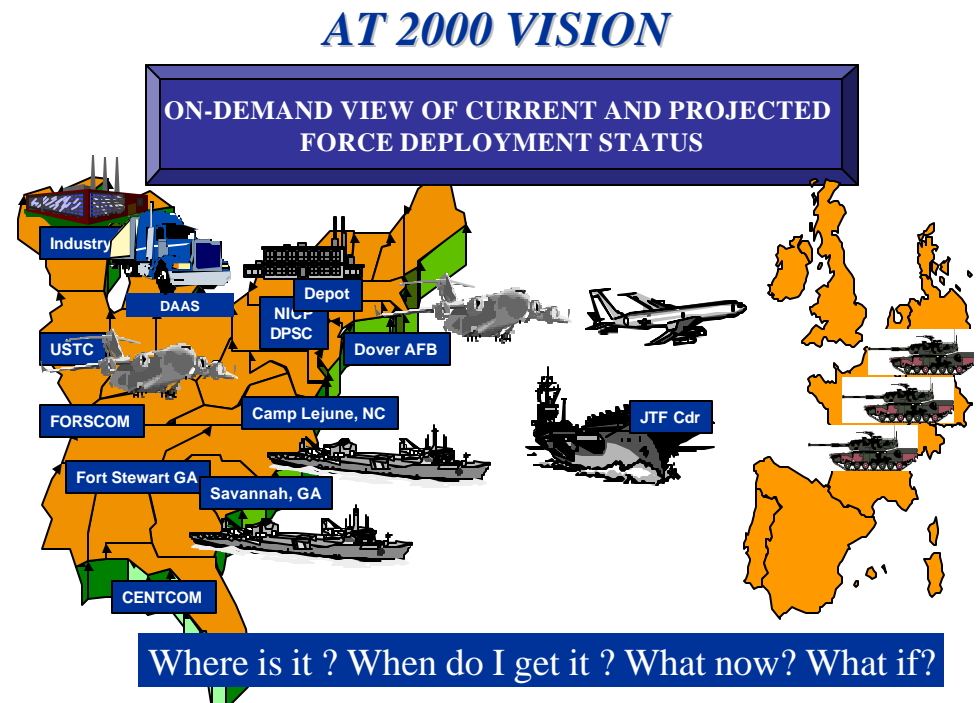
AT2000⁺ - SUPPORT FOR STRATEGIC DEPLOYMENT

“Agile, Precise and Synchronized Force Deployments”

- Worldwide information architecture
- Integrated joint theater logistics management
- Responsive strategic lift

to ensure:

“Rapid Decisive Operations”



AT2000+

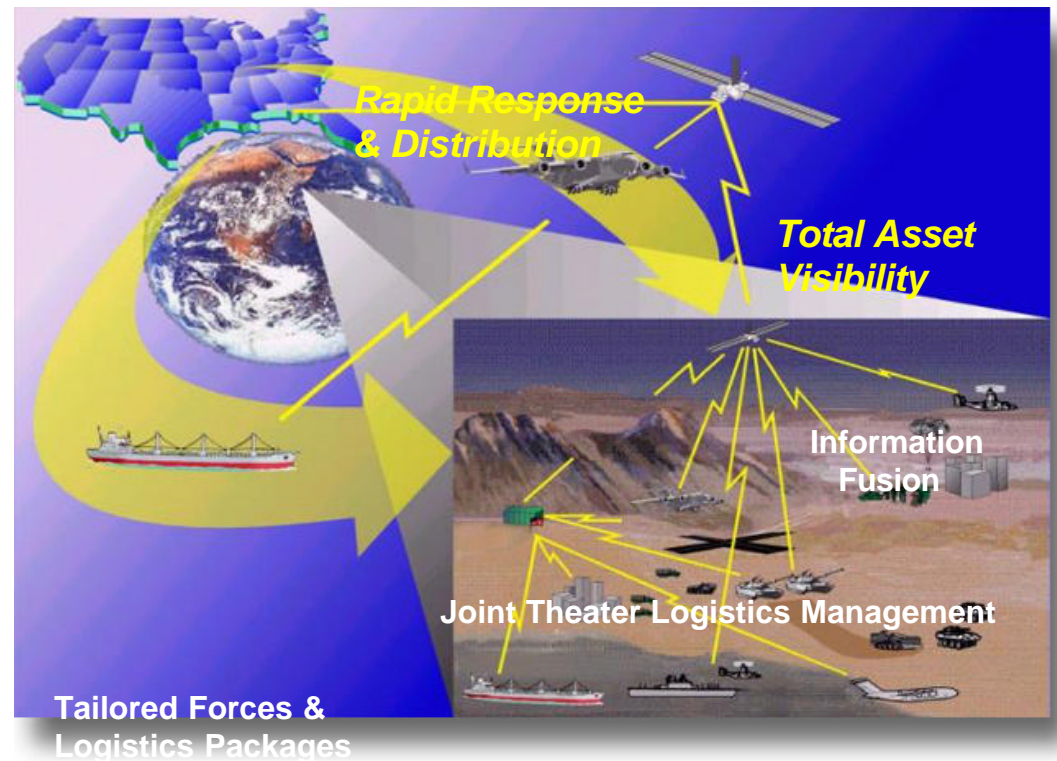
SUPPORT FOR FLEEDO

“Rapid Crisis Response” *through*

- Collaborative demand/fill data sharing
- Tailored packages delivered direct to user
- Assets tracked/shifted en-route
- Visibility at all levels

enabling:

“Rapid Decisive Operations”



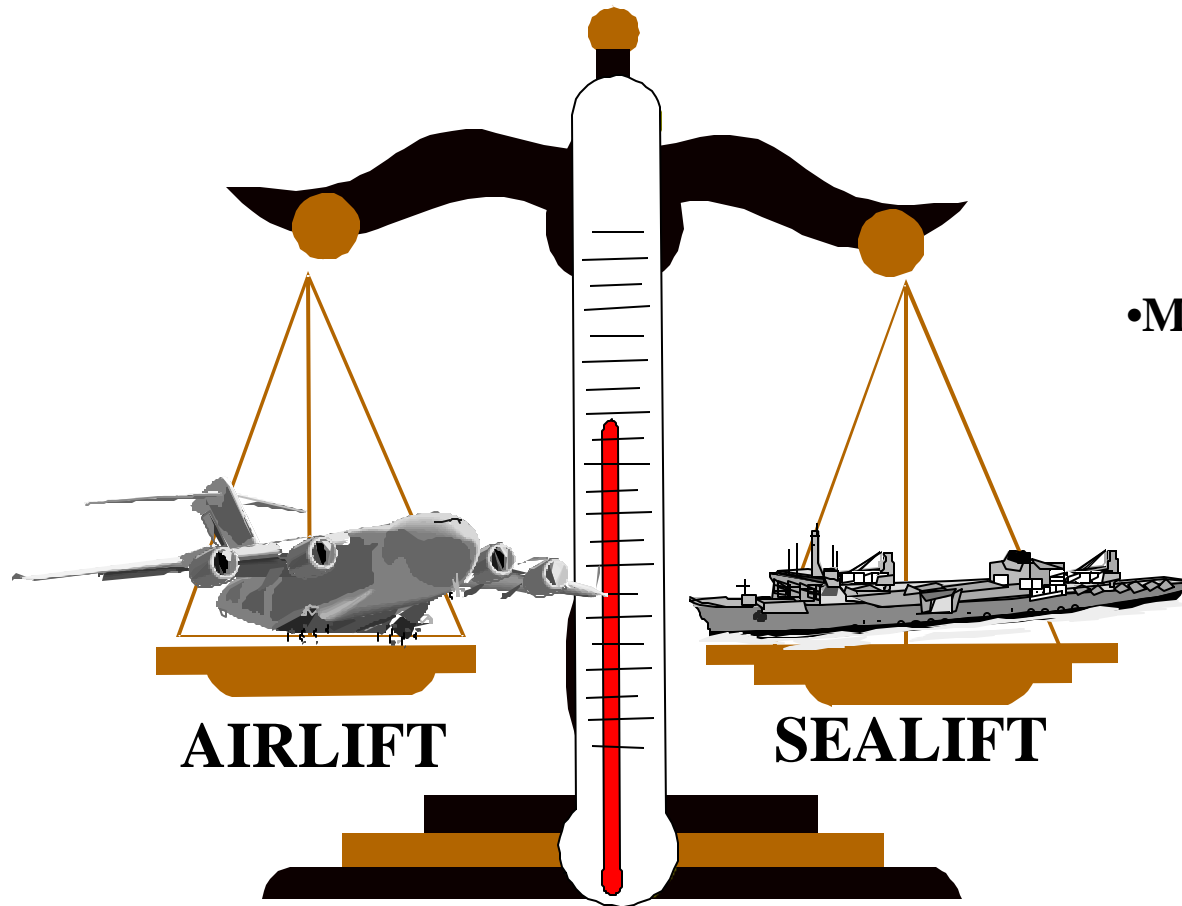
Focused Logistics: Enabling Early Decisive Operations (FLEEDO)

AT2000 TECHNOLOGY FOCUS

Collaborative Command and Control Capability that addresses three key technology areas

- **Area A1: DTS Requirements Capture**
 - Collaborative environment for sharing requirements and demand/fill status
 - Address total DTS requirements
 - » Force Projection Requirements (TPFDDs, etc)
 - » Routine Title 10
- **Area A2: Mode Determination and Asset Scheduling**
 - Supply chain management approach to improve responsiveness and reduce cost of DTS operations
 - Decision support tools to view, allocate and monitor scheduled and in-transit shipments
- **Area A3: DTS Situational Awareness**
 - Web-based query services to support ad-hoc and aggregated queries at all levels
 - Common Force Projection Picture

IMPROVING THE BALANCE OF DTS UTILIZATION



DTS mode determination and optimization

- **More responsive to operator**
 - Sealift used to move specific heavy unit equipment into AOR to meet CINC's CONOPS
 - Airlift provides focused early entry capability for key units
 - Proactive mode balancing supports our force projection requirements
 - More efficient use of airlift and sealift
- **focused on specific DTS requirements**

COLLABORATIVE DEPLOYMENT PLANNING & EXECUTION

WARNING
ORDER

ALERT
ORDER

PREP TO
DEP ORDER

PHASE I
SITUATION
DEVELOPMENT

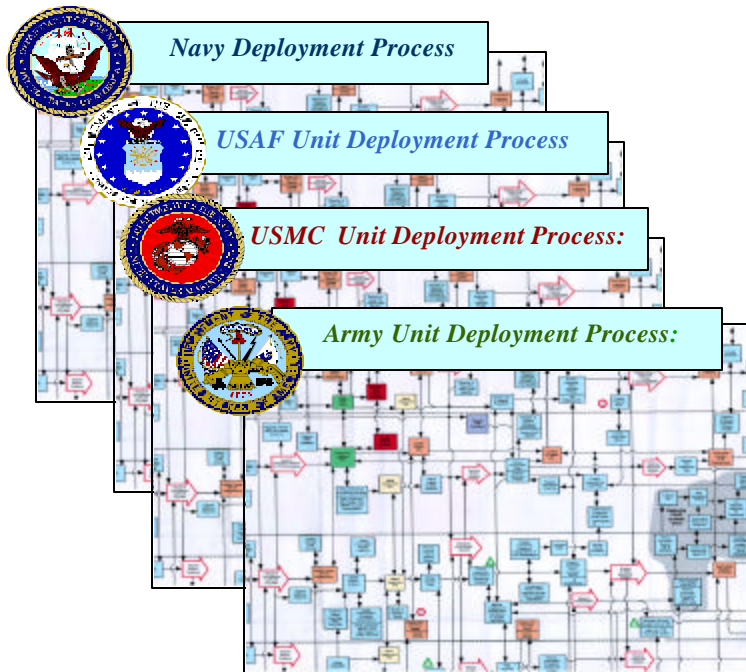
PHASE II
CRISIS
ASSESSMENT

PHASE III
COA
DEVELOPMENT

PHASE IV
COA
SELECTION

PHASE V
EXECUTION
PLANNING

PHASE VI
EXECUTION



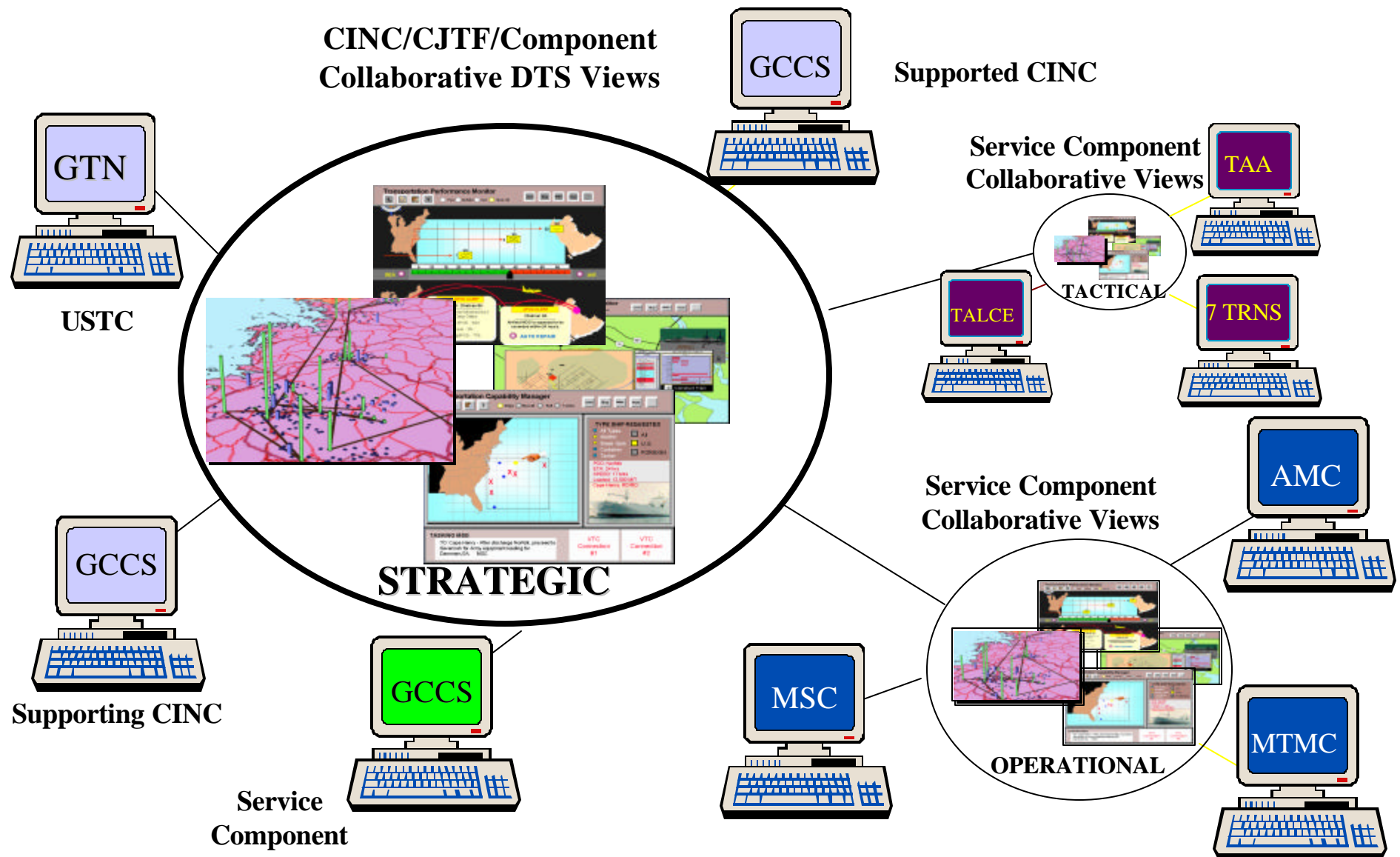
Impact:

Scheduling/Decision Support

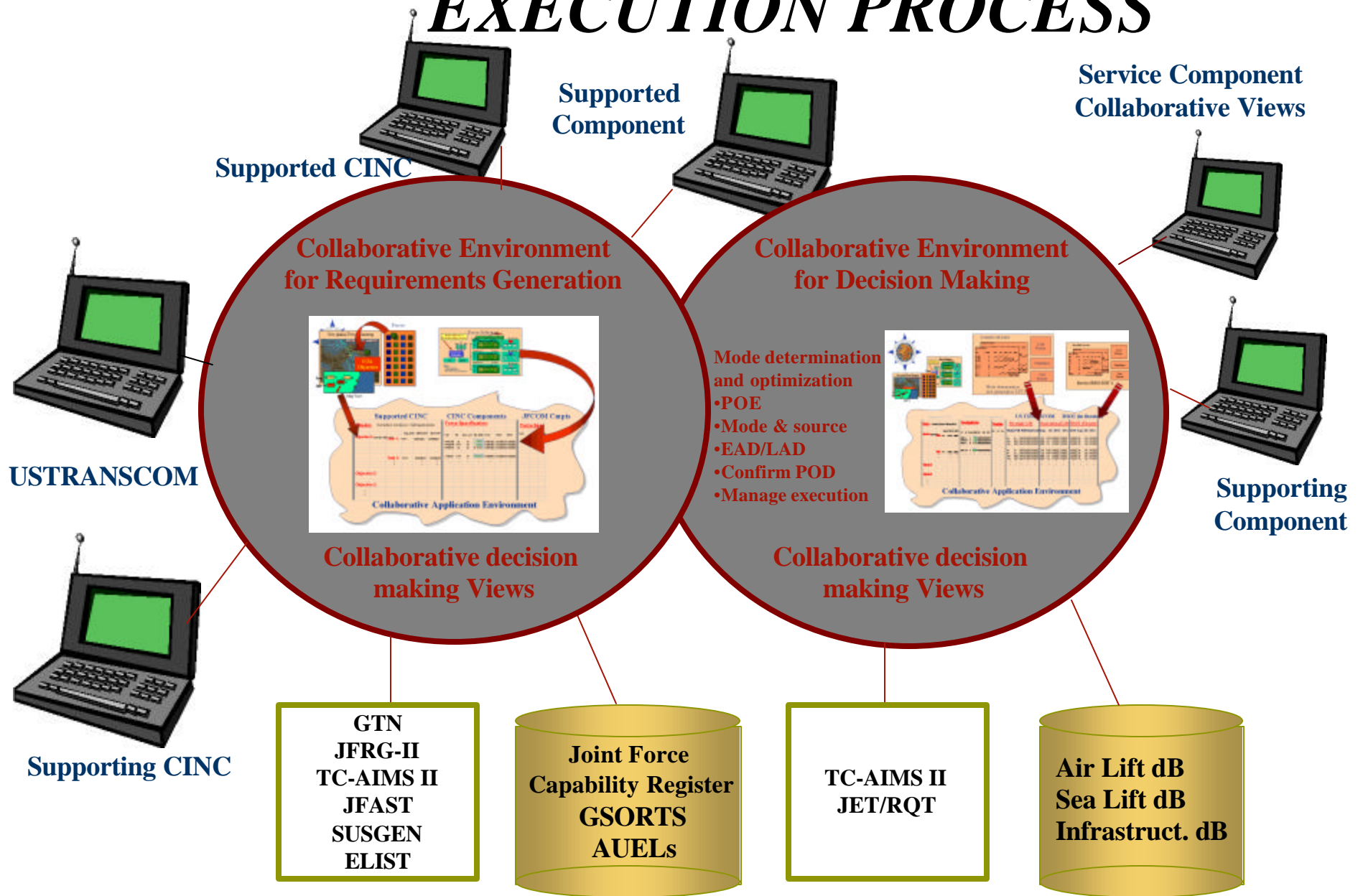
- Collaborative DTS requirements capture
- Mode determination and asset scheduling to improve responsiveness and COA development
- Situational awareness. Collaborative Decision support tools to view, allocate and monitor scheduled and in-transit shipments and enhance reaction time of DTS operations

AT2000 Technology Focus

INTEGRATED OPERATIONS - "EXECUTION COORDINATION COMMUNITIES"



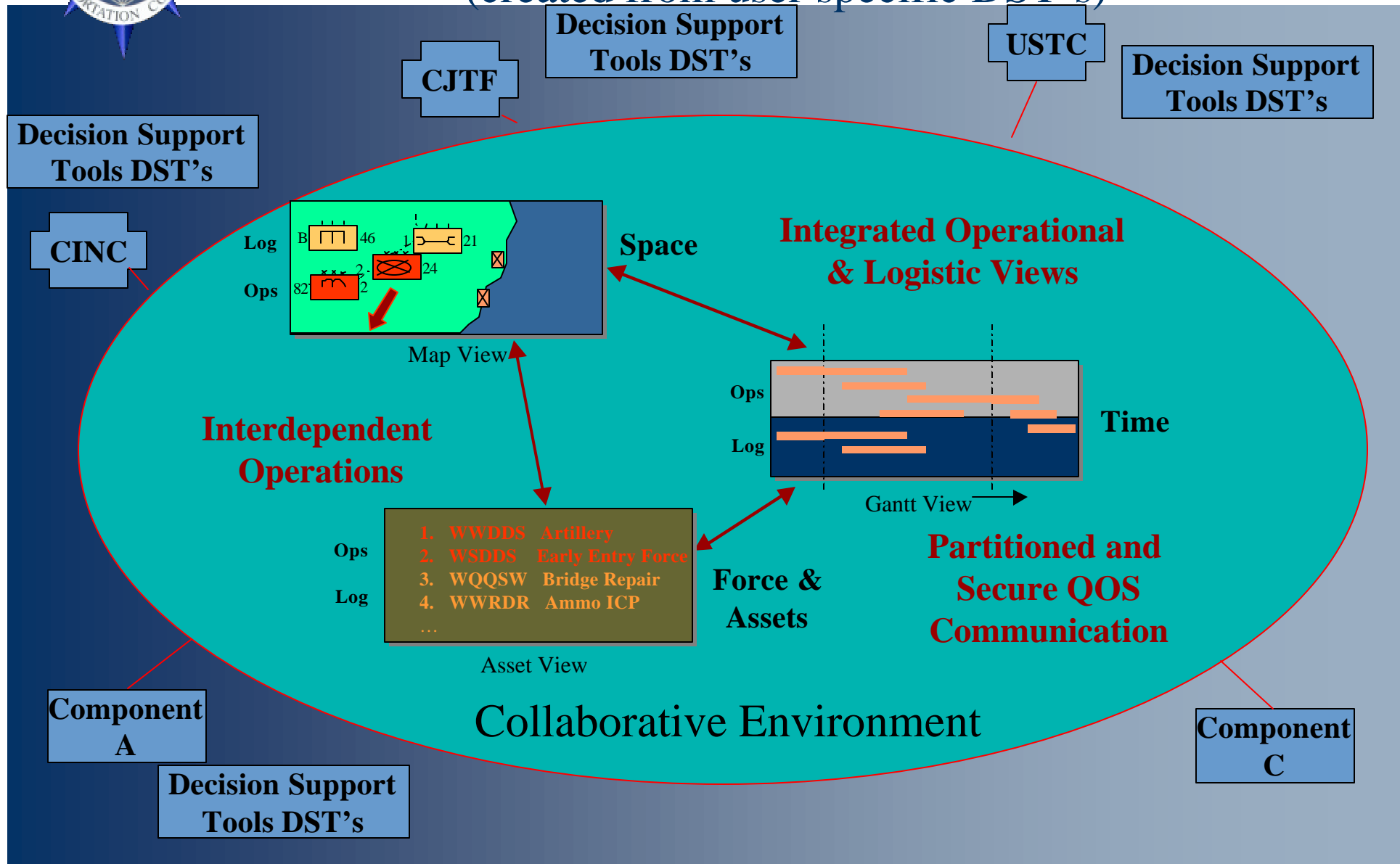
DEPLOYMENT MANAGEMENT AND EXECUTION PROCESS





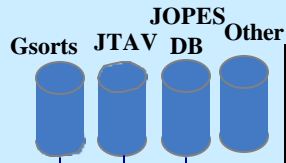
COMMON REPRESENTATION OF OPERATIONAL DATA

(created from user specific DST's)



Example: Force Selection DST

**Objectives and Tasks
(from CINC COA)**



**Force Sourcing
& Hierarchy**
(Next Gen. RQT/JET)

**Capability
Cross Reference**

**Force
Browser**

FDMT

- Force Selection
- RDD Specification
- Unit Hierarchy Development

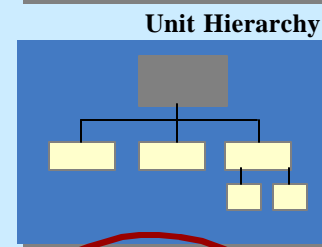
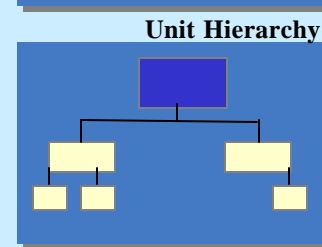
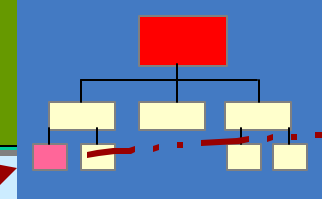
Collaborative Network

Component A		Force List				
Tasks		Unit ID	HS	Loc	Readiness	RDD
1a		WWDCS	AT	BG	RGYR	021101
2a		WWSES	AT	BG	GGYY	021001
...	

Component B		Force List				
Tasks		Unit ID	HS	Loc	Readiness	RDD
1a		WWDCS	AT	BG	RGYR	021101
2a		WWSES	AT	BG	GGYY	021001
2a		WWARD	GT	FF	YGRG	030101
...	

Component C		Force List				
Tasks		Unit ID	HS	Loc	Readiness	RDD
1a		WWDCS	AT	BG	RGYR	021101
2a		WWSES	AT	BG	GGYY	021001
2a		WWARD	GT	FF	YGRG	030101
...	

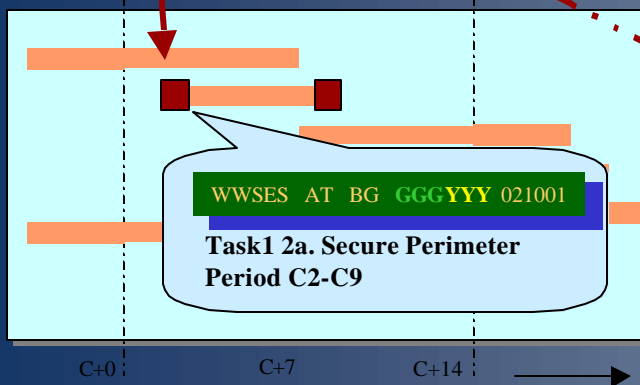
Unit Hierarchy



Collaborative
Network

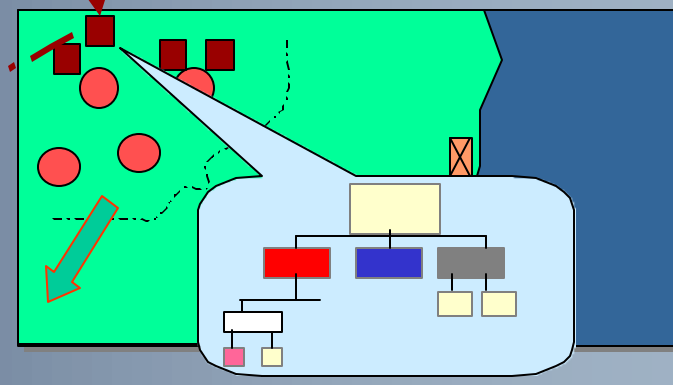
Geo-spatial Force
Placement

Automatic GANTT View from
RDD and Operational Plan



Gantt View

Time



Map View

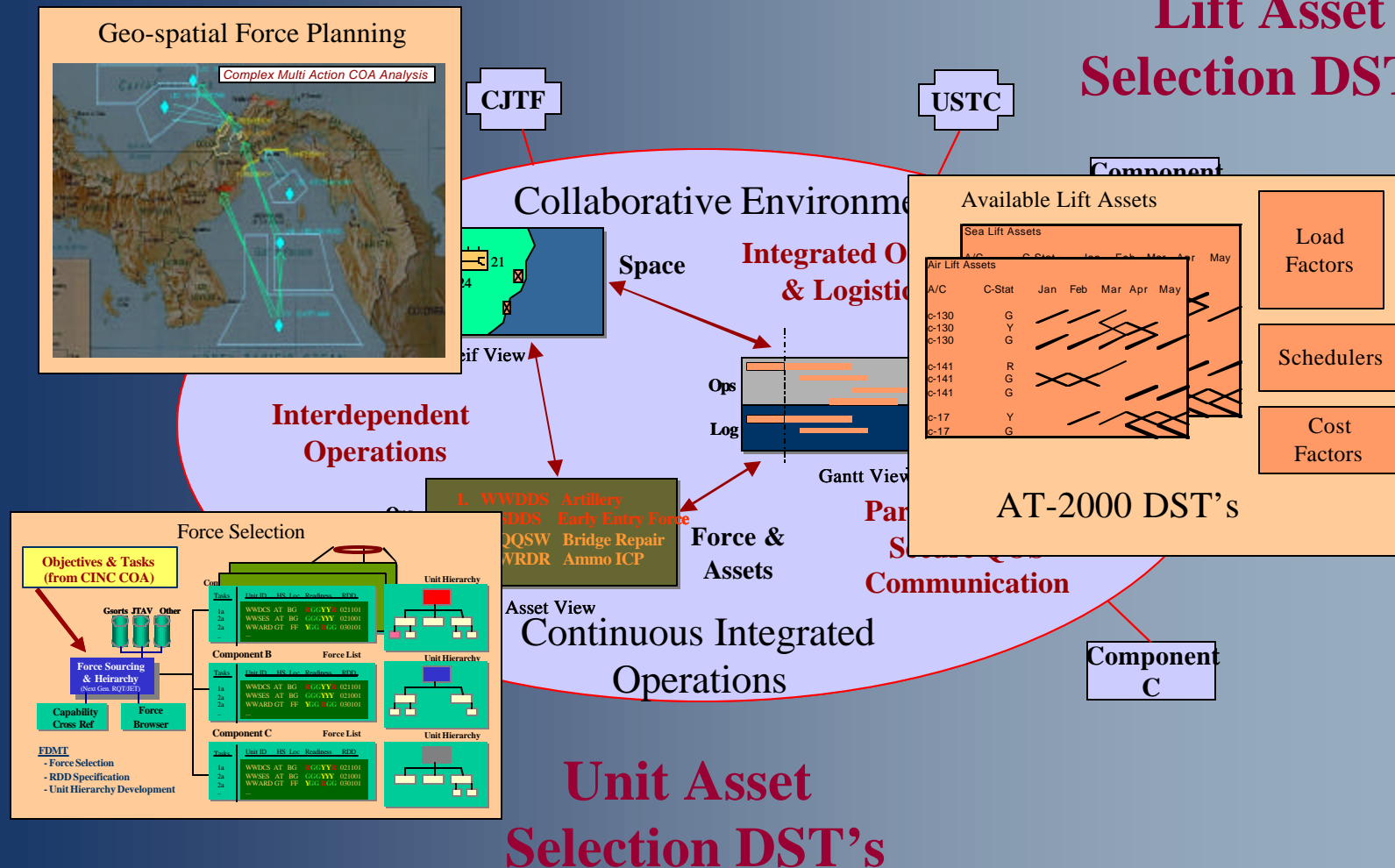
**Collaborative
Views**



Tailored DST's to Support an Execution Centric Process

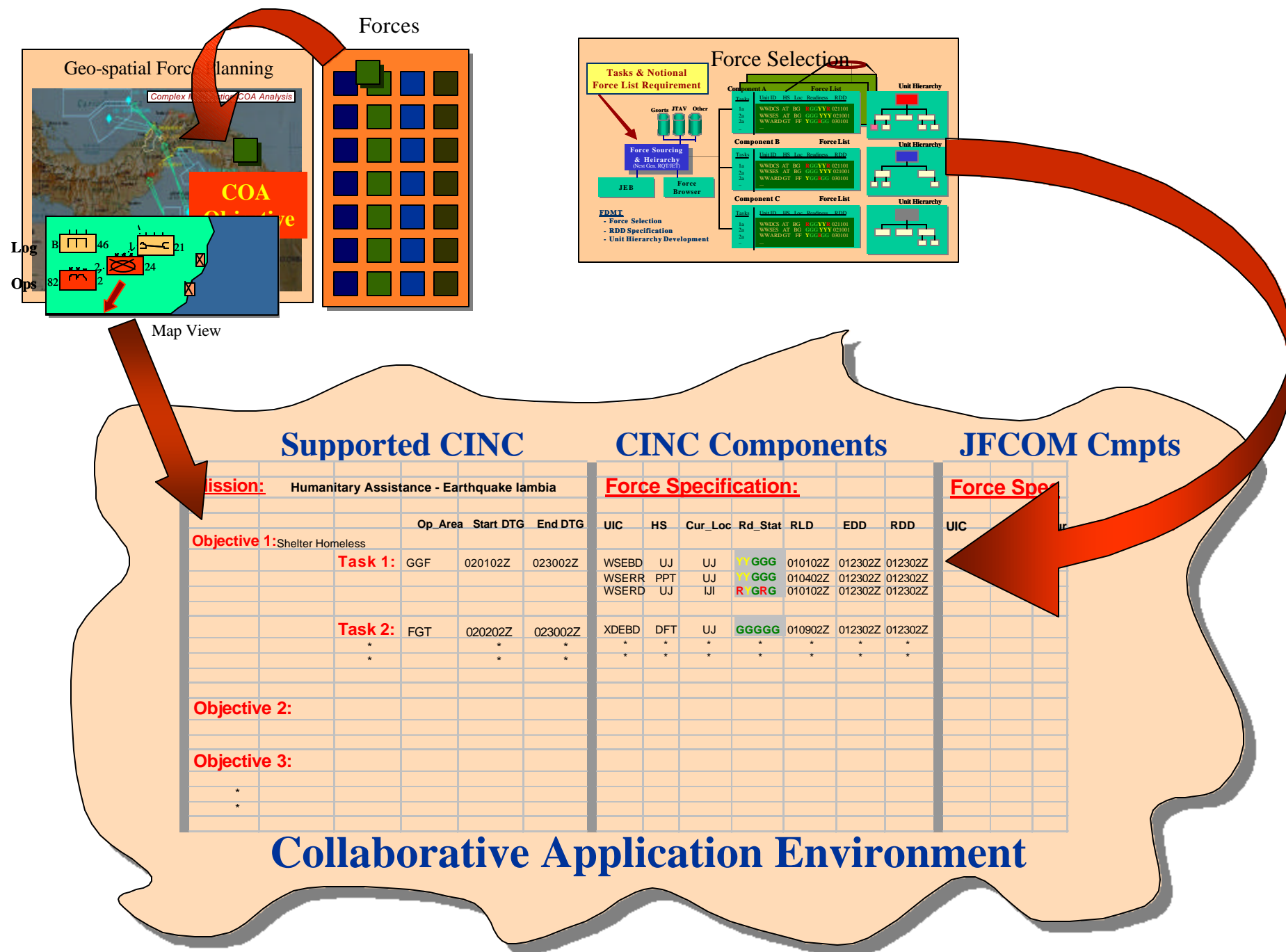
Force Asset Selection DST's

Lift Asset Selection DST's



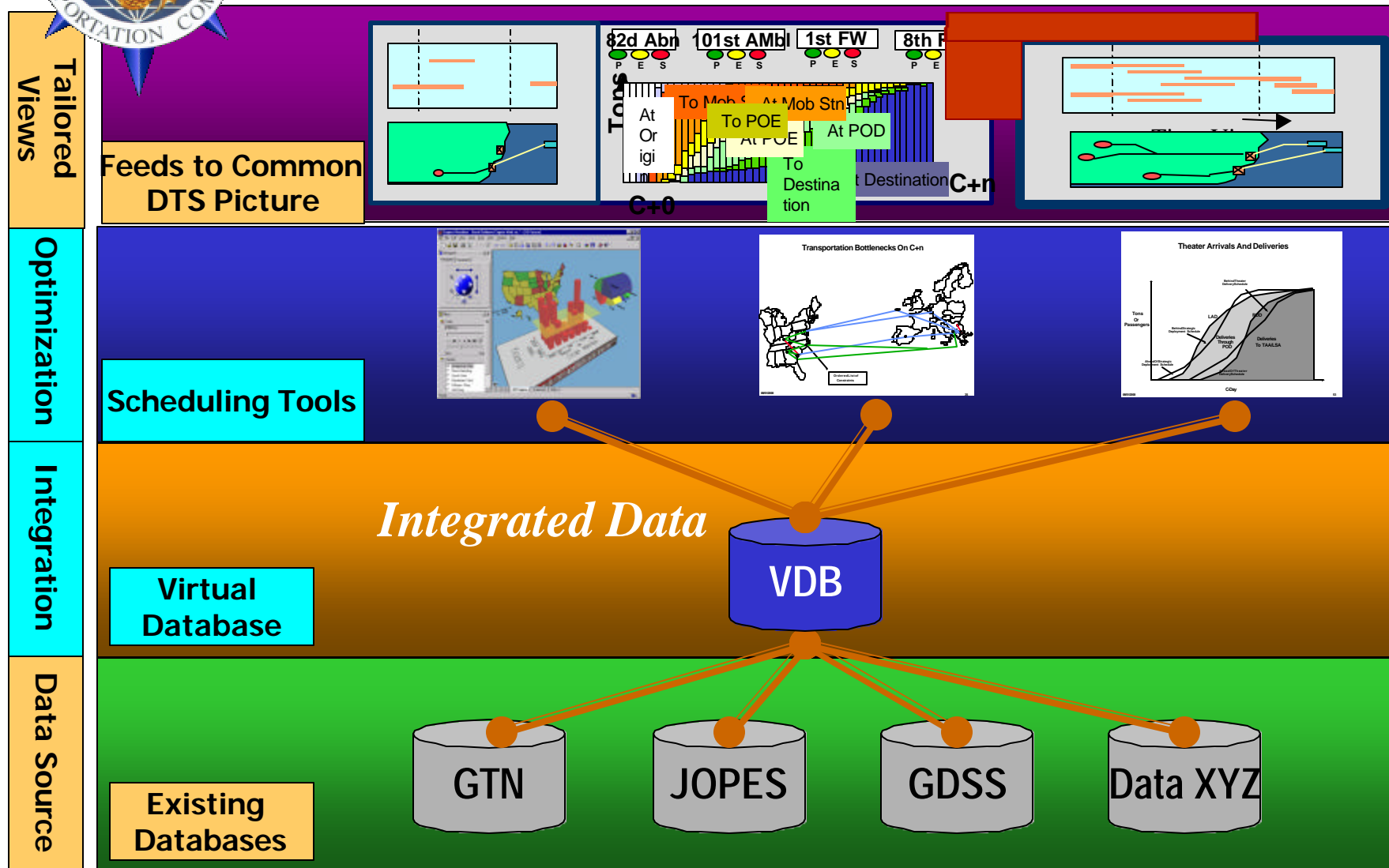
EXAMPLE OF A COLLABORATIVE “APPLICATION” ENVIRONMENT

- “Shared” spreadsheet as a metaphor
 - All authorized users can “view” all asset-use data
 - Cells can be changed asynchronously by the “cell owners”
 - CINC → Mission, Objective, etc
 - Component → Unit ID, ALD, etc.
 - USTC → RLD, POE, Lift asset, schedule, etc.
 - Spreadsheet data can be used to generate the “asset”, “geo-spatial” and “temporal” views at all levels
- Decision support tools enable “cell owners” to build their section of the spreadsheet.





AT2000 EMPHASIS



A1. DTS REQUIREMENTS CAPTURE

Products

• **Collaborative DST for specifying, sharing and manipulating movement requirements and Force Deployment data**

- Template/Forms support
- Data sharing

• **Force Package Specification Tools and Tables**

- Joint Forces Capabilities Register
- Varying level of granularity
- Cross Reference Tables (UTC/UIC) when needed

Candidate Technologies

• **Collaboration Environment:**

(Collaboration Community - JTL ACTD)

• **AI/Case Based Reasoning:** (JADE - AFRL)

• **Intelligent Agents:** (MCC STRAT-ALP)

• **Publish and Subscribe Services:** (JBI-ESC, AFRL)

• **Data Models:** (DOWG, CDE-JTCC)

- **Provide a Collaborative Environment and Process for specifying and responding to all DTS movement requirements (Routine- Title 10 e.g SAAMs, channel, Contingency- TPFDD)**
 - Between CINCs, USTRANSCOM, DLA and supporting Services
 - Using real versus notional data
 - Including continuous integrated sustainment
- **Provide methods to share collaborative products and data with other user applications**
 - Integrate data arriving from all requirements generation sources

A2. MODE DETERMINATION & ASSET SCHEDULING

– Provide Mode Selection and Asset Scheduling Tool(s)

- **Responsive and Near Real Time**
 - Rules of thumb mode selection early in COA
 - Continuous and interactive
 - Varying degrees of detail wrt force requirements
 - Multi-attribute objective function to include cost, QoS and unit integrity
- **Globally integrated requirements**
- **Monitors for sked process (arrival, delay, canx, re-route)**
- **All levels of DTS management and execution**

•Products

•Near Real Time Multi-modal scheduling tool in MCC

- Cost trade-off analyses
- Interoperable with TCC schedulers
- Integrated requirements visualization
- Virtual Fleet Toolkit
 - Hub and Spoke definition
 - Collaboration on infrastructure use

•DTS Schedule Display platform

•Candidate Technologies

- Supply Chain Mgmt Capabilities:** (i2, Manugistics)
- Scheduling engines:** (Genetic and heuristic, algorithms-BiosGroup, Kestrel, CMU)
- Intelligent agents:** (ALP)
- Collaboration:** (JTL ACTD)
- Activity based costing:** (FERET-DARPA)

A3. DTS SITUATIONAL AWARENESS

•Products

– Provide Comprehensive DTS Picture

- User tailorable views
 - Status
 - Infrastructure
- Collaborative

– Provide tools for Decision Maker

- Watch boards
- ITV status
- PvA
- Flow Analysis Tools
 - Bottleneck Analysis
- Cost Analysis
- Impact of changes of Data on the Schedule

•Force projection visualization:

- Integrated requirements visualization
- Automated Briefing Generation

•Planning and Execution monitoring tool

- Analysis
- Collaboration

•DST/Web portal for query and display of DTS Corporate DB

Air, sea and land transportation and personnel assets
(including host nation)

- Fleet inventory, capacity, allocations, and costs, availability and location
- ITV
 - Drill down
- Capacity/Integrity of Infrastructure
 - Ports and routes and environment

•Candidate Technologies Collaboration

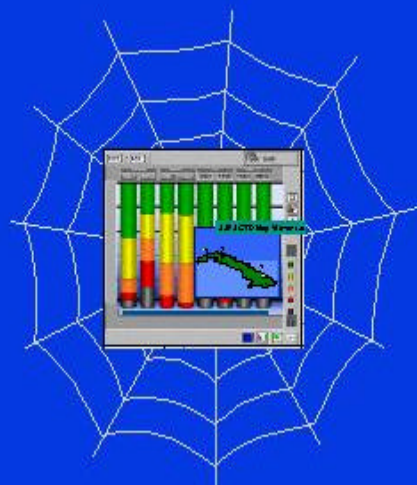
&Visualization: CINC21;AutoBrief-
CMU;JBI-ESC, AFRL;IFGR -USAF-AMC
;Data Wall (AFRL, SPAWAR)



Agile Transportation for the 21st Century AT2000



COLLABORATIVE



WEB BASED



INFORMATION-RICH VISUALIZATIONS



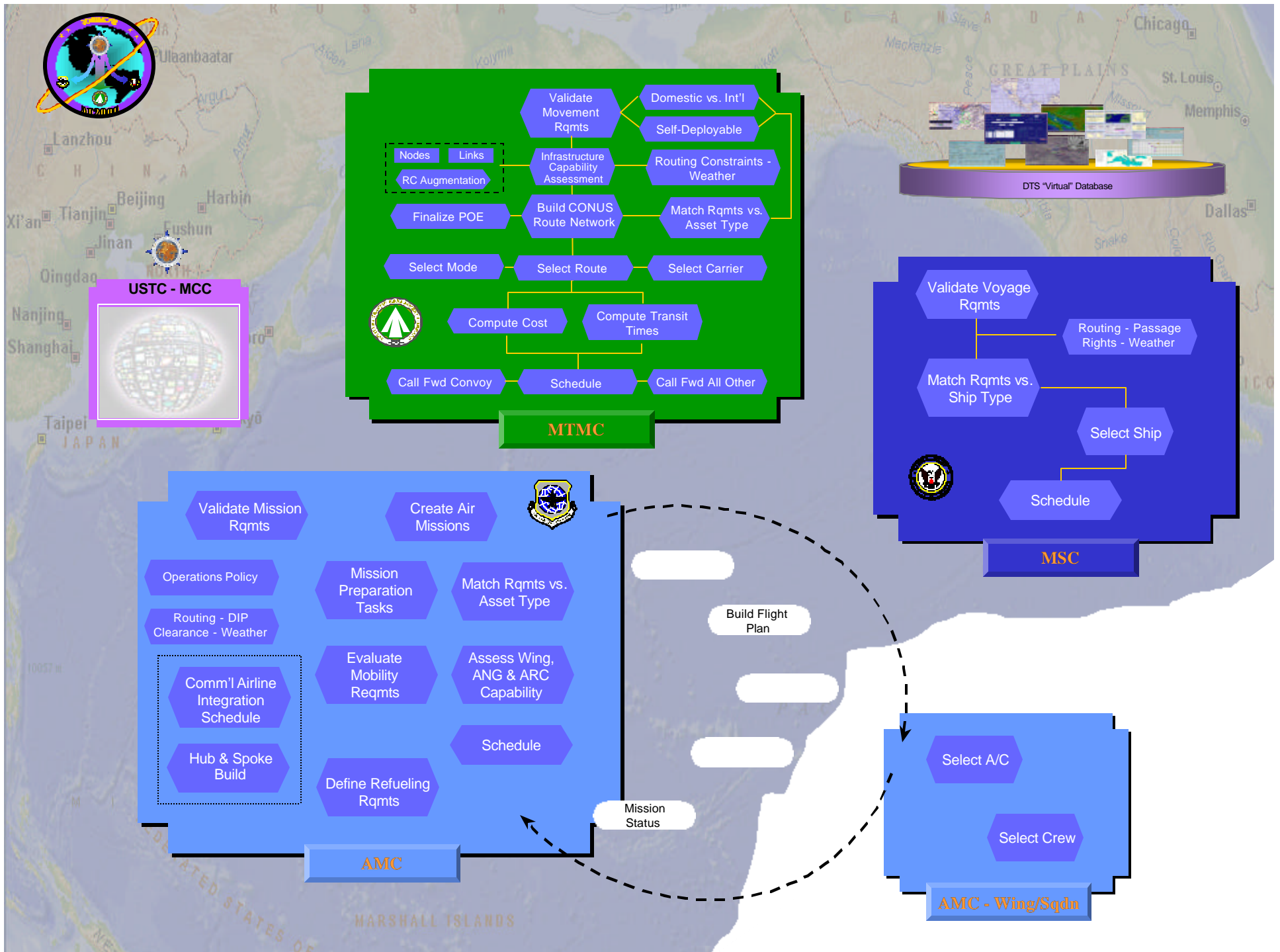
IMMERSIVE



INTERACTIVE



FUSED DATA



LEVERAGE EXISTING TECHNOLOGY



PILOT OPERATIONAL CAPABILITY

- Collaborative Decision Support Tools
 - Requirements capture.
- Analysis tools that can be used to improve the cost efficiency of the DTS
- DTS Visualization Framework.
 - Force Projection
 - Routine Title 10

AT2000 SCHEDULE

Architecture

- Ops Concept & functional Arch.
- User data sources and repositories

Requirements Capture

- SW Stub for Req. Generator
- Create initial prototype

Collaborative Environment

- Operational construct - spreadsheet metaphor)
- Create initial prototype

Data Access

- Warehouse/direct access methods
- Drill down for asset use data

Scheduler & Cost Apps

- Evaluate/select Mode and transport schedulers
- Evaluate/select potential lift allocation models

Visualization

- Initial collaboration environment

Demonstration & MUAs

Architecture

- Distributed architecture
- Application insertion

Requirement Capture

- Initial requirements generator
– JFCOM FP2010
- Component demonstration

Collaborative Environment

- Shared view of data
- Component demonstration

Data Access

- Lift capacity analysis tool
- Component demonstration

Scheduler & Cost Apps

- Continuous Mode selection
- Initial cost analysis tool

Visualization

- Viz. for capacity & asset utiliz
- Asset/temporal/spatial views

Demonstration & MUAs

- Initial system MUA

Architecture

- Continuous dist. Operations
- Integration with legacy systems

Requirement Capture

- Operation with JFCOM FP2010
- Component demonstration

Collaborative Environment

- Commitment of resource to reqmt
- Component demonstration

Data Access

- GTN data base access/write
- Component demonstration

Scheduler & Cost Apps

- Cost optimization scheduling
- Load balancing (commercial and military)

- Bottleneck analysis

Visualization

- Cost visualization
- Plan vs actual

Demonstration & MUAs

- End-to-end system demo

2004
JFCOM
USTC

Architecture

- Residual transition/ hardening
- System MUA

Requirement Capture

- Residual transition/ hardening
- System MUA

Collaborative Environment

- Residual transition/ hardening
- System MUA

Data Access

- Residual transition/ hardening
- System MUA

Scheduler & Cost Apps

- Residual transition/ hardening
- System MUA

Visualization

- Residual transition/ hardening
- System MUA

Demonstration & MUAs

- Residual transition/ hardening
- System MUA

2005

AT2000

An ACTD For Force Projection

“AGILE TRANSPORTATION FOR THE 21ST CENTURY”

<ul style="list-style-type: none">• Objectives<ul style="list-style-type: none">– Provide cost effective airlift to the Services through improved mode determination and asset scheduling– Provide Defense Transportation System (DTS) global situational awareness	<ul style="list-style-type: none">• Technology<ul style="list-style-type: none">– Intelligent Agents– Collaboration– Data: Warehouse/Mediation/Mart– Real time Multi-modal Schedulers– Transportation Web Portal• Residual<ul style="list-style-type: none">– Collaborative DTS Platform– Transportation Cost Analysis Tool– Force Catalog/Sustainment Generator
<ul style="list-style-type: none">• Participants<ul style="list-style-type: none">– TRANSCOM, PACOM, JFCOM, CENTCOM, EUCOM, Services• Schedule<ul style="list-style-type: none">– FY 2002 DTS Collaborative Platform– FY 2003 Cost and Flow Analysis Tools– FY 2004 Comprehensive DTS Movement Requirements and Mode Determination– FY 2005 Intermodal Analysis and Situation Awareness, Transition	<ul style="list-style-type: none">• Comments<ul style="list-style-type: none">– Structure AT2000 around proven Supply Chain Management Principles– Following MOEs established<ul style="list-style-type: none">• Reduce cost of DTS services to the customer by 7%• Provide transportation plan (e.g. schedule) to Supported CINC within four hours following receipt of movement requirements <p>POC: Mr. Keith Seaman USTC-J5SC, 618-229-1109</p>

8/2/2001